From: Davidson, Tom

To: 'microsoft.atr(a)usdoj.gov'

Date: 1/16/02 10:39am **Subject:** Microsoft Settlement

I know you guys are trying to figure out what's best for everyone in this case, and I think a clear solution -- given that Microsoft is an unrepentant repeat offender and an obvious monopolist -- would be to simply require that Microsoft document and standardize all its APIs. It would be allowed to create new ones, of course, provided it also documented and standardized all of THOSE.

This doesn't remedy the problem of bundling, of course, but does make it easier for competitors to at least challenge Microsoft on a more level playing field without having to force consumers into abandoning their existing infrastructure.

Tom